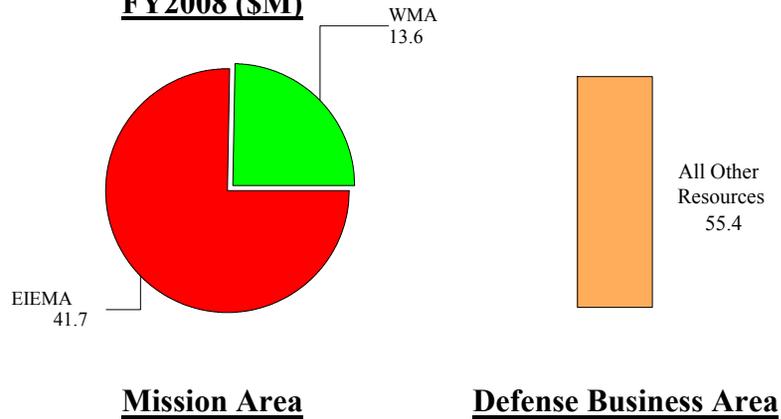


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**FY2008 (\$M)**



**FY07/08PB Comparison (\$M)**

	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>
<b>PB FY2007:</b>	\$ 70.1	\$ 75.8	\$ 71.7
<b>PB FY2008:</b>	\$ 61.0	\$ 55.4	\$ 54.1
<b>Delta:</b>	\$-9.1	\$-20.5	\$-17.6

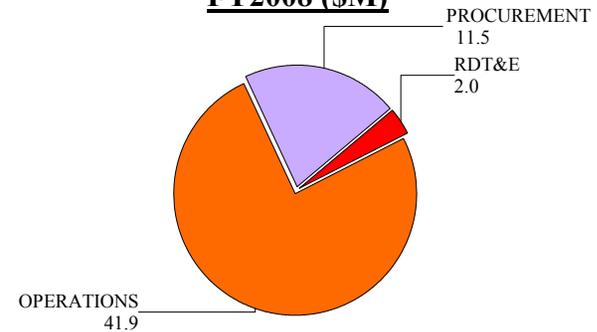
**Explain:**  
Refer to 'Significant Changes' section of the Overview

**FY07 to FY08 Comparison (\$M)**

	<u>FY2007</u>	<u>FY2008</u>	<u>Delta</u>
<b>PB FY2008:</b>	\$ 61.0	\$ 55.4	\$-5.6

**Explain:**  
Refer to 'Significant Changes' section of the Overview

**FY2008 (\$M)**



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**Executive Summary**

The Joint Staff's IT programs support the Department of Defense's efforts to ensure interoperability and consistency of purpose throughout the Services and Defense agencies. The Joint Staff's office automation network, referred to as the Joint Staff Information Network (JSIN), provides crucial decision-making information affecting military operations in support of the CJCS and the Joint Staff. The mission of the Office of the Chief Information Officer (CIO) Information Assurance Program is to appropriately safeguard Joint Staff Information Systems against external and internal network intruders and security incidents. The Vice Director, Joint Staff is appointed by the Chairman as the Joint Staff CIO and serves as the senior Information Resource Management (IRM) official. The CIO is solely responsible to the Director, Joint Staff for the IRM program. The CIO's mission is to manage all IRM program functions, to include IT acquisition, business process reengineering, information management, information protection, standards, architecture, capital planning and investment, strategic planning, IT training and education, operations and maintenance, and program management (PM) activities of IT systems within the purview of the Joint Staff. The CIO ensures the Joint Staff IRM program is in full compliance with applicable laws, and DoD policies, and guidelines.

Joint Collaborative Analysis (JCA) Support provides the CJCS with the analytical capabilities needed to support decision making associated with force structure assessment, joint course of action development, and joint and coalition analysis that directly contribute to the accomplishment of the combatant command and Joint Staff missions. Enhances the ability of the Joint Staff and combatant commands to work together using common tools and methodologies, thus providing the means to accomplish joint, multi-combatant command collaborative analysis on major and emerging issues directed by the Strategic Planning and Joint Programming Guidance. The results of JCA Support, which are often briefed at the highest DOD levels, are key to defining and illuminating the national security environment.

The mission of the Joint Staff Security Office, Information Assurance Division is to appropriately safeguard Joint Staff Information Systems against external and internal network intruders and security incidents. The key benefits of the Information Assurance Program are the confidentiality, integrity, and availability of Joint Staff information and systems. Funding for information assurance categories include application security (Public Key Infrastructure, certificates), Computer Operations Security (Intrusion Detection Systems, Anti-Virus Tools), Cryptography (Defense Message System Infrastructure, FASTLANES, Remote Access System), Public Key Infrastructure/Public Key Enabling (Class 3 and 4 user and server certificates, Common Access Card Readers, NIPRNET and SIPRNET Registration Authority Workstations, LDAP Servers), Manpower (contractor support), security application/software (Vulnerability analysis tools), Perimeter Protection Security Architecture (Firewalls, Guards), systems development security (mobile code development, review, certification), security management (IA) training, IT personnel certifications), security administration (network/system accreditations, Security Test & Evaluation (ST&E), Independent Verification and Validation of code), security policy (Joint Staff Instructions and Manuals) and new product security assessment.

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Other

Joint Database/Training Information Systems (JDATIS). Three small programs comprise the initiative JDATIS. These programs support Joint Staff functions. The following is a summary of these three IT systems:

1) Joint Doctrine Electronic Information System (JDEIS). JDEIS is an organized interactive database of doctrine, rapidly accessible to the entire military community from the Internet and other selected Defense information networks. JDEIS will integrate joint doctrine, education and training resources by employing doctrine and training staffing tools and distributed learning capability and will interact with training and defense readiness databases to assist in the future defense readiness reporting system. Specifically, JDEIS will link electronically to all joint doctrine, the Universal Joint Task List, appropriate CJCS instructions and manuals, historical collections, future concepts, the DoD dictionary, and other related doctrinal materials and references.

2) Joint Training Information Management System (JTIMS). JTIMS is a web-based system providing a suite of automated tools applications to support the Joint Training System (JTS). The Joint Staff, Combatant Commands, Services and Combat Support Agencies use it to manage and integrate joint training events. The JTS provides a multi-phase methodology for aligning training strategy with assigned missions while optimizing the application of scarce resources. JTIMS supports the task-based, closed-loop features of the JTS by facilitating the development of an integrated, task-based thread to guide all four JTS phases. JTIMS employs Web-related technologies and user-interface design. It is a multi-user system supporting collaborative training development and management, using a single integrated database providing real-time information to users worldwide. JTIMS standardizes and improves the quality of JTS products, while facilitating collaboration, planning, and interfaces within the joint community.

3) The Electronic Joint Manpower and Personnel System (eJMAPS). The primary management information system used to manage and document the Joint Staff, Combatant Commands, Chairman-Controlled Activities (CCA), associated Joint Activities, and NATO manpower authorizations. eJMAPS is also, the primary system used to manage Joint Staff and two Combatant Commands personnel data and transactions. Approximately 25,000 Active/Reserve joint manpower billets are hosted in the JMAPS database. The JMAPS system has been eliminated following transfer of database information in FY 2004 into the new eJMAPS; the new system expands current functionality toward an upgraded architecture to communicate directly to the Services and to use an operating environment and infrastructure that can be shared and integrated with other DoD systems.

### **Significant Changes**

FY07 to FY08 Comparison (\$M)

This decrease realigns and consolidates joint training funds by \$12.8 million from The Joint Staff into a COCOM Exercise Engagement and Training Transformation program

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with the Defense-wide appropriation. This was directed in the FY 2006 Quadrennial Defense Review (QDR).

During FY08 the JSIN contract will be recompeted; JS OCIO is expecting increased costs of \$5.1 million to 1) continue building out the required IT enterprise architecture artifacts, 2) integrate those artifacts into JS IT investment decisions, and 3) convert the JS information environment into an IT-services-enabled decision support environment (DSE), comparable to industry standards. Additionally, integration efforts are expected to increase to meet JS demand for collaboration and business intelligence capabilities.

A \$2.2 million increase reported in JSIN funds is an error. The \$2.2 million error is FSRM funds and is not included in the IT Exhibits. We didn't catch the error until after the resource section in SNaP-IT had locked.

FY07/08 Comparison (\$M)

A decrease in funds in FY07, FY08, and FY09 is a result of the Joint Staff conducting a bottoms up review of our IT exhibits. Our previous submission erroneously cited that all funding in our Joint Analytic Model Improvement Program (JAMIP) was used for IT. However, this program included many analytical activities that were not directly related to IT development or IT maintenance. In the spring of 06, the Joint Staff developed detailed IT Strategic Plans which estimated the true IT costs for the Joint Staff. This program review properly identified the true cost of IT expenditures. Additionally, we renamed our JAMIP to Joint Collaborative Analysis (JCA) to reflect the end of our only true IT development effort-- that of the Joint Warfare System (JWARS). Based on these two changes, we have refined our SNAP IT submission; the result is a significant decrease in funds we are reporting in FY07, FY08 and FY09 but is an accurate portrayal of our true IT expenditures.

**Defense Business Systems**

N/A

**Information Assurance Activities**

The mission of the Joint Staff Security Office, Information Assurance Division is to appropriately safeguard Joint Staff Information Systems against external and internal network intruders and security incidents. The key benefits of the Information Assurance Program are the confidentiality, integrity, and availability of Joint Staff information and systems. Funding for information assurance categories include application security (Public Key Infrastructure, certificates), Computer Operations Security (Intrusion Detection Systems, Anti-Virus Tools), Cryptography (Defense Message System Infrastructure, FASTLANES, Remote Access System), Public Key Infrastructure/Public Key Enabling (Class 3 and 4 user and server certificates, Common Access Card Readers, NIPRNET and SIPRNET Registration Authority Workstations, LDAP Servers), Manpower (contractor support), security application/software (Vulnerability analysis tools), Perimeter Protection Security Architecture (Firewalls, Guards), systems development security (mobile code development, review, certification), security management (IA training, IT personnel certifications), security administration (network/system accreditations, Security Test & Evaluation (ST&E), Independent Verification and Validation of code), security policy (Joint Staff Instructions and Manuals) and new product security

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**Major Accomplishments**

During the past FY many Joint Staff Information Network (JSIN) strategic infrastructure objectives were achieved enhancing daily operations. Two-thirds of the JS received new desktop computers, along with updated laptop computers, printers and scanners. A plan to enhance JS networks and IT support services on the JSIN-T, JSIN-S, and JSIN-U was executed to extend the JSIN suite of integrated industry best practices and core services. TJS assessed and overcame interdependent risk factors that previously prevented an operating system upgrade to Windows XP. The JS initiated a System Integration Services contract to streamline JS IT support processes with 24/7 availability. Additionally the JS developed a single process to define, design, deploy and sustain IT services and a JS enterprise architecture (as is and target) that leveraged the JS business process review initiative. These serve as blueprints for aligning the IT environment to the vision, mission, and operational needs of the JS and attain JSIN interoperability. The JS deployed a Public Key Infrastructure to defend the unclassified infrastructure. On the classified network, the JS initiated a phased portal development and services implementation plan; these efforts were critical enablers to facilitate business process changes supporting robust knowledge management and increased decision superiority. Other JS IT capabilities were stood up to provide current operations and detainee assessments; portfolio management for IT and Joint Capability assessments; and strategic information sharing between government agencies and coalition partners. Finally, a cross domain information sharing and collaboration pilot program was started.

JCA: Continued to support the use of JICM within the joint analysis community and phased out the Tactical Warfare (TACWAR) simulation. Developed prototype and DoD directive and instruction for policy and implementation guidance for the GFM Data Initiative force structure effort. Per the Department's Analytic Agenda and DoDD 8260.1, continued to collect and manage data including support to Operational Availability 2005 (OA-05), Operational Availability 2006 (OA-06), The Mobility Capabilities Study, Global Force Management Data Initiative, QDR, and other FY 2006 studies. Continued to manage existing Department approved Analytical Baselines required for use as a starting point for analyses supporting planning, programming, and acquisition activities, the QDR, and other major defense planning efforts. Assisted in the development/enhancement of 5-6 analytical baselines. Enhanced JDS support to users department-wide by expanding the existing JDS website to include a Modeling and Simulation help desk for models and tools used in Department-level analysis. As part of the Pentagon Renovation, the Joint Staff Analytic Suite transitioned to the Pentagon IT Agency Consolidated Server Rooms and continued operations and maintenance in accordance with the life-cycle management plan.

IA: Continue with efforts to implement complete Secret network security infrastructure to include but not limited to: PKI Class 3 capability, firewall, DMZ redesign, establish domain infrastructure compliant with DISA STIG policies, and client/server virus protection suites. Implemented the DISA Information Assurance Vulnerability Management (IAVM) compliance system VMS (Vulnerability Management System) on the JSIN-U and JSIN-C networks. The IA team, in coordination with the Joint Staff System Integration Services (JSISS) contractor, refined the defense-in-depth measures on all networks at the primary and alternate sites. Established the use of the ISSE guard technology to accommodate high to low transfers of data. Developed and implemented web-based security training. Upgraded and maintained the enterprise anti-virus tool suite, to include pilot testing of the Host Based System Security (HBSS) software and network monitoring tools. Conducted user testing of the Collaborate, Access, and

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JDEIS: Achieved basic Web Portal Initial Operational Capability (IOC) on Joint Staff NIPRNET and SIPRNET servers. Full Authority to Operate (ATO) was granted on SIPRNET in Aug 2006. Developed comprehensive business rules and processes for Universal Joint Task List (UJTL) staffing and deployed initial capability of a web-based UJTL Task Development Tool (UTDT) on SIPRNET to facilitate on-line staffing and coordination of UJTL changes. Created cross-referenced links from UJTL tasks to relevant doctrinal material within a searchable database. Broadened our interoperability capability with other IT systems (e.g., JTIMS as well as E- SORTS and others) to include deploying a Web Services based Application Programming Interface (API) capability to share database contents in a secure machine-to-machine network-centric fashion. Deployed and tested initial capability of a Joint Doctrine Development Tool (JDDT) on NIPRNET to facilitate on-line staffing and coordination of doctrinal publications. Enhanced our cross-data set search abilities and links to other resources.

JDEIS: FY 2007 Deployed and enabled Public Key Infrastructure (PKI) protection on NIPRNET. Successfully completed all actions required for granting of full ATO on NIPRNET (currently pending approval). Completed deployment of an upgraded version of the UTDT and completed first official web-based staffing of new and revised UJTL tasks; currently adjusting business process rules based on lessons learned. Will complete deployment of an upgraded JTDT and will establish joint doctrine publication staffing on-line along with an action-tracking system. Will continue to upgrade on-line tools as required in response to user requirements. Will continue to broaden network-centric interoperability capability with other IT systems as appropriate and identify other systems potentially within our Community of Interest. Developing advanced software to better analyze user search patterns and identify the most and least heavily utilized files and data. Developing capability for users to easily download tailored packages of files for local storage to support exercises, deployments, etc. Researching the potential to create a CD- or DVD-based version of searchable databases to support deploying forces having limited web connectivity. Examining options for creating more-robust data update and maintenance capabilities. Continuing to enhance our cross-data set search abilities and links to other resources.

The new re-engineered version of JTIMS went operational in the first part of 2006 which shifted the technological emphasis from Java applets to an environment that adheres to the DoD Net-Centricity vision. Based on that a complete redesign of the JTIMS architecture was implemented, and continues to be fielded through spiral releases based on Combatant Command requirements. This redesign included development of a Service Oriented Architecture based on Web Services. Furthermore the new architecture and operating environment was designed to be net-centric and GIG compliant. Functional capability added to JTIMS in support of the four phases of the JTS (I-Requirements; II-Plans; III-Execution; and IV-Assessment) included: multiple levels of roles and permissions based on User Group access; an Advanced Archiving process, Task Sequencing Capability, Report Templates, Stand Alone/exportable version called JTIMS Lite, Stratlift Capability to track CJCS Funds in support of Commands Exercises; initial capabilities between JTIMS reporting and Defense Readiness Reporting System (DRRS). Additionally as part of Transformation of DoD Training, the automated Universal Joint Task List which is part of JDEIS is linked to JTIMS. The system continues to support the development of requirements as laid out by the combatant commands and combat support agencies. While meeting requirements based on T2 to enter data once and use multiple times i.e. the Joint Lessons Learned Program, Global Force Manager, etc..

JTIMS: FY07 Continue to meet Combatant Command requirements and add enhancements to the redesign of the JTIMS architecture. This will include the Incorporation of the Joint Master Scenario Event tool into the Execution module; add capability to support T2 block assessment; incorporate Commanders Summary Report (CSR), which is a critical output for Commanders after a training event; provide Phase IV- Commanders Training Assessments to the training tab of the Defense Readiness Reporting System. JTIMS servers will move within the OCIO SIPRNET enclave in order to provide better support and fail-over redundancy to the Commands. In addition to the SIPRNET,

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eJMAPS. Continued loading the Individual Augmentee databases from Combatant Commands for oversight of Reserve utilization world-wide. Continued to assess the need for future enhancements and its eventual direct interface with DIHMRS.

**Major Planned Activities**

JSIN: With the Decision Support Environment (DSE), continue to provide the Chairman of the Joint Chiefs of Staff and Joint Staff personnel world-class information technology and information management services they require to enable decision superiority and empower the Joint Staff as a knowledge-enabled organization. The JS will continue to improve information sharing capabilities among the Office of the Secretary of Defense, DoD Agencies, Chairman of the Joint Chiefs of Staff, the Joint Staff, Combatant Commands, allies, coalition partners, and United States Government Agencies. Goals for FY 08 are to: operate and maintain the DSE to enable JS transformation; continue populating the DSE enterprise services to a complete suite of integrated tools that deliver collaboration capabilities, business intelligence, knowledge management, process management, customized reporting, digital dashboards, standardized e-forms, cross-domain data sharing, and more. JS personnel will access these capabilities through a customizable, user-friendly JS portal interface that will contribute significantly to the agile, knowledge-enabled, and results-oriented organization the Chairman of the Joint Chiefs of Staff envisions. The JS will continue to develop a Service Oriented Architecture, which leverages commercial developments, programmed across the FYDP to best support the JS DSE. The JS will align JS business applications and systems as well as infrastructure applications and systems with the JS Target Architecture Roadmap

JCA: Continue to support the use of analysis tools within the joint analysis community. Assist the joint analysis community to identify and manage tools, data, and methods for analysis of irregular, disruptive, and catastrophic challenges. Support the Department as it revises the foundation documents for modeling and simulation management within DoD. Develop the joint organization server for the Joint Staff and Combatant Commanders' headquarters for force structure data. Continue to operate and maintain the Joint Staff Analytic Suite in accordance with life-cycle management plan. Update the Department's DODD 8260.1 and DODI 8260.2 to accomplish the second phase of the Analytic Agenda. Collect and manage data to support OA-07 and OA-08, the Global Force Management Data Initiative, Capabilities Based Analysis, AOAs/EOAs, and other FY 2007 and FY 2008 studies. Continue to assist in the development/enhancement of analytical baselines. Continue to manage Analytical Baselines required for use as a starting point for analyses supporting the planning, programming, and acquisition activities, the QDR, and other major DoD analysis efforts. Continue to enhance JDS support to users department-wide by establishing a DoD wide Strategic Analysis registry and toolkit. Develop a JDS unclassified website capability. Expand data and M&S tools supporting SAP/SAR/SCI analyses.

IA: Continue with efforts to implement complete Secret network security infrastructure. Continue all defense-in-depth measures at alternate site. Implement a Cross Domain Solution allowing the JS Action Officer (AO) to better collaborate with the Combatant Commands. Continue web-based security training, develop and implement classroom training and develop/implement tracking of all Joint Staff security training in the Joint Staff Learning Management System (LMS) as it comes on-line. Maintain and implement technology refresh IA software and hardware, as necessary. Apply additional security measures to the Joint Staff architecture with systems like PointSec (data encryption) software and SafeEnd computer system endpoint security software. Upgrade and maintain the enterprise anti-virus tool suite, implement the DISA Host Based Security System (HBSS) once DISA fields the system. Continue tracking and updating the JSIN system security posture in the JTF-GNO Vulnerability Management System (VMS) tracking database. Conduct semiannual JSIN vulnerability analysis in coordination with ITA and PENTCIRT. Develop and Maintain web-enabled security documentation.

JDEIS: FY 2008 Deploy more-robust data update and maintenance capabilities, to include enhanced capability to process classified data for deployment on SIPRNET. Continue to upgrade on-line tools and refine the business processes that they facilitate. Dependent upon outcome of research, projected costs, and security considerations, develop and

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deploy a CD- or DVD-based version of searchable databases to support deploying forces having limited web connectivity. Continue to broaden, define and develop our Community of Interest for network-centric interoperability with other IT systems as appropriate. Continue to enhance our cross-data set search abilities and links to other resources.

JTIMS: FY08 Continue to meet Combatant Command requirements and add enhancements to the redesign of the JTIMS architecture and system to enhance the capabilities of the four phases of the JTS(I-Requirements; II-Plans; III-Execution; and IV-Assessment)

Network requirements for the NIPRNET will see the NIPR side being changed in order for JTIMS to be accessible to Coalition Partners to support the Combatant Commands Theater Security Cooperation requirements and DHS/NGB/NORTHCOM requirements have JTIMS accessible to state and local governments.

eJMAPS: Continue to fully integrate all Individual Augmentee information. Continue to coordinate and monitor Active and Reserve billeting throughout the Combatant Commands. Continue to assess the need for future enhancements, specifically for full integration with the DoD DIHMRS System.

### **Global Information Grid (GIG) / Net-Centricity**

The Services, combatant commands, and the Office of the Secretary of Defense are quickly moving forward with the implementation of a Netcentric Operating Environment (NCOE) under the Global Information Grid (GIG) framework. This framework implements a core set of enterprise services that will support the DOD enterprise, including the Joint Staff. In order to operate on the GIG and be relevant, the Joint Staff must plug into these services and offer net centric compliant services to GIG consumers. This calls for a major change in how TJS defines, designs, develops, deploys, and sustains solutions for Joint Staff requirements and also requires a change in how we collect, process, analyze, and distribute decision quality information. To accomplish this, Joint Staff will move toward a service-oriented IT strategy that ensures the Joint Staff's success. This approach will centralize services at the enterprise level where and when it makes sense, while maximizing decentralized execution and decision-making authority. Over time, TJS will increase the enterprise services provided. The Joint Staff IT Strategy leverages both the DISA Net-Centric Enterprise Services and the Pentagon Common IT Services. Joint Staff systems will become increasingly integrated and interoperable with GIG services, Service, combatant command, OSD, and interagency systems. That integrated set of systems, known as the JS Decision Support Environment (DSE), will encompass every JS application hosted on the JSIN.

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Information Technology Budget Exhibit Resource Summary by Initiative (IT-1)

	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>
<b>JOINT STAFF RESOURCE SUMMARY:</b>	<b>59,101</b>	<b>61,000</b>	<b>55,365</b>	<b>54,103</b>

**1049 - JOINT MODELING AND SIMULATION (JM&S)**

**Non-Major**

GIG Category: FUNCTIONAL AREA APPLICATIONS - SCIENCE AND TECHNOLOGY

Operations

<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>
O&M,DEF-WIDE	BA 01 OPERATNG FORCES	JOINT CHIEFS OF STAFF	3,568	4,555	4,775	4,925

Procurement

<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>
PROC., DEF-WIDE	BA 01 MAJOR EQUIPMENT	MAJOR EQUIPMENT, TJS	1,349	1,435	1,465	1,490

RDT&E

<u>Appropriation</u>	<u>Budget Activity</u>	<u>Program Element</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>
RDT&E ,DEF-WIDE	BA 06 RDT&E MGMT SUPPORT	0204571J JOINT STAFF ANALYTICAL SUPPORT	1,300	500	0	0

<b>Initiative Resource Summary:</b>	<b>6,217</b>	<b>6,490</b>	<b>6,240</b>	<b>6,415</b>
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Information Technology Budget Exhibit Resource Summary by Initiative (IT-1)

**1056 - JOINT STAFF INFORMATION NETWORK (JSIN)**

**Non-Major**

GIG Category: COMMUNICATIONS AND COMPUTING INFRASTRUCTURE - INFORMATION DISTRIBUTION SERVICES

Operations

<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>
O&M,DEF-WIDE	BA 01 OPERATNG FORCES	JOINT CHIEFS OF STAFF	39,276	22,647	29,748	24,308

Procurement

<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>
PROC., DEF-WIDE	BA 01 MAJOR EQUIPMENT	MAJOR EQUIPMENT, TJS	8,718	9,704	10,001	11,793

RDT&E

<u>Appropriation</u>	<u>Budget Activity</u>	<u>Program Element</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>
RDT&E ,DEF-WIDE	BA 06 RDT&E MGMT SUPPORT	0902298J MANAGEMENT HQ - OJCS	2,080	1,935	1,981	2,018

<b>Initiative Resource Summary:</b>	<b>50,074</b>	<b>34,286</b>	<b>41,730</b>	<b>38,119</b>
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Information Technology Budget Exhibit Resource Summary by Initiative (IT-1)

**6429 - JOINT (JCS) DATABASE/TRAINING INFORMATION SYSTEMS (JDATIS)**

**Non-Major**

GIG Category: FUNCTIONAL AREA APPLICATIONS - OTHER (NOT OTHERWISE SPECIFIED)

Operations

<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>
O&M,DEF-WIDE	BA 01 OPERATNG FORCES	JOINT CHIEFS OF STAFF	2,810	20,190	7,360	9,534

Procurement

<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>
PROC., DEF-WIDE	BA 01 MAJOR EQUIPMENT	MAJOR EQUIPMENT, TJS	0	34	35	35

<b>Initiative Resource Summary:</b>	<b>2,810</b>	<b>20,224</b>	<b>7,395</b>	<b>9,569</b>
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